

# **Health and Wellbeing Board**

### Minutes - 30 November 2016

### **Attendance**

### Members of the Health and Wellbeing Board

Councillor Val Gibson Cabinet for Children and Young People

Councillor Roger Lawrence Leader (Chair)

Councillor Paul Singh
Councillor Paul Sweet
Cabinet Member – Health and Wellbeing
Cabinet Member for Public Health and Wellbeing
Service Director - Public Health and Wellbeing

Linda Sanders, Strategic Director, People

David Loughton Chief Executive of Royal Wolverhampton Hospital NHS Trust

Robin Morrison Healthwatch Wolverhampton

Alan Coe Chair Wolverhampton Safeguarding Boards

Jayne Meir West Midlands Police

Steven Marshall Director of Strategy & Transformation

Bhawna Solanki University of Wolverhampton Elizabeth Learoyd Healthwatch Wolverhampton Helen Child Third Sector Partnership David Watts Service Director – Adults

**Employees** 

Kevin Pace HeadStart Programme Manager

Earl Piggott-Smith Scrutiny Officer

## Part 1 – items open to the press and public

Item No. Title

### 1 Apologies for absence (if any)

Apologies were received from the following members of the Board:

- Councillor Sandra Samuels
- Dr Helen Hibbs Wolverhampton City Clinical Commissioning Group
- Tracy Taylor Chief Executive Black Country Partnership NHS Foundation Trust
- Dr Alexandra Hopkins University of Wolverhampton
- Jeremy Vanes The Royal Wolverhampton Hospitals NHS Trust
- Alistair McIntyre NHS England

### 2 Notification of substitute members (if any)

None reported

### 3 Declarations of interest (if any)

There were no declarations of interest.

# 4 Minutes of the previous meeting (19 October 2016) Corrections

David Watts, Service Director – Adults, City of Wolverhampton Council, should have been recorded as attending the meeting.

That the minutes of the meeting held on 19 October 2016, subject to above correction, be confirmed as a correct record and signed by the Chair.

### 5 **Matters arising**

There were no matters arising from the minutes.

### 6 Health and Wellbeing Board - Forward Plan 2016/17

Ros Jervis, Service Director Public Health and Wellbeing, introduced the report. The Board considered the items on the draft agenda for future meetings. The Board agreed that a report on early year's strategy should be added as an item to the Forward Plan.

### Resolved:

The Board approved the updates to the Forward Plan and agreed to receive a report on early year's strategy at a future meeting.

7 Health and Wellbeing Board - Proposed changes to the terms of reference Ros Jervis, Service Director Public Health and Wellbeing, introduced the report. The Service Director explained the reasons for updating the current terms of reference.

The Service Director explained that a nomination had been received from West Midlands Fire Service for a representative to become a member of the Board. The Board welcomed the nomination.

The Board agreed to the changes to the terms of reference and supported the nomination.

#### Resolved:

- 1. The Board approved the changes to the terms of reference of the Health and Wellbeing Board.
- 2. The Board approved the request for a representative of West Midlands Fire Service to be nominated as a member.

### 8 Better Care Fund (BCF): update report and 2017/18 programme

David Watts, Service Director – Adults, introduced the report and briefed the Board on progress towards the delivery of the 2016/17 programme plan. The Service Director gave a summary of performance against key indicators and financial plans detailed in the report. The Service Director advised that the planning for 2017/18 will be determined by the Department of Health and detailed guidance is expected to be published on 2 December 2017.

Stephen Marshall, Transformation and Strategy Director, commented on the work being done with different partner agencies to improve the process for the safe discharge of patients and reduce delays in discharge. A group, chaired by the Service Director – Adults, is looking at how funds can be used in a more collaborative way to reduce delays in the transfer of admissions from residential and nursing homes.

The Service Director – Adults commented on changes to the boundaries and the move to the provision of more integrated services. The Service Director – Adults advised that this work is at an early stage and there is significant work still to be done.

Helen Child commented on the reduction in the number of hospital admissions directly attributable to the programme and requested that it would be good to share this good practice. The Transformation and Strategy Director supported the idea and commented that a good practice guide can be provided and shared.

### Resolved:

- 1. The Board agreed to note the progress towards the delivery of the 2016/17 programme plan and the planning for 2017/18.
- 2. The Board agreed to receive a paper from the Transformation and Strategy Director with details of the work done to reduce the number of non-elective hospital admissions to a future meeting.

### 9 Draft NHS Black Country Sustainability and Transformation Plan

Stephen Marshall, Transformation and Strategy Director, introduced the report and outlined the process which has led to the development of Black Country System Transformation Plan (BC STP) in its current format. The document details the how the health needs of the people living in the geographical 'footprint area' covered by BC STP will be met in the next 4-5 years.

The Transformation and Strategy Director explained the funding challenges facing the health and social care sector and need for way current services are managed and delivered to change. The Transformation and Strategy Director commented that the areas included in the 'footprint' do present a number of complexities that have to be managed. The boundaries of the footprint has led to discussions between all 16 organisations represented about how the required savings will be achieved and how they can work together to improve health outcomes. The Transformation and Strategy Director briefly explained that the draft plan is being developed along four key themes, which were outlined to the Board.

The Chair welcomed the report and commented that there had been discussions about funding and also the opportunity for horizontal integration and the provision of localised services. The Chair commented that the local authority is committed to extending and improving the quality of health care and managing the public demand on services.

Linda Sanders, Strategic Director – People, commented the process used to develop the BC STP has not been locally driven and there has been some discomfort about the limited level public involvement. However, the publication of the plan does provide the opportunity to consult the public about significant service changes. The Strategic Director supported earlier comments that the area of the footprint brings benefits of closer working with partners and encouraged organisations across the region to have one conversation and to listen to different views on the proposals. The plan is focused on shared principle of looking for alternatives to hospital admission. The gap in funding for adult social care is an issue and there was acceptance of the impact of reduced funding in this area will have on wider health sector.

#### [NOT PROTECTIVELY MARKED]

David Laughton, Chief Executive, The Royal Wolverhampton Hospitals NHS Trust, commented on the viability of maintaining the current number of acute hospitals across the region given the reported levels of budget deficit, for example, Cannock Hospital has budget deficit of £13 million. The Chief Executive added that the extent of the budgetary challenges facing the health sector should have been set out more clearly in the document.

The Transformation and Strategy Director commented that the risk of hospital closure due to budget pressures has been highlighted in the plan. The financial gap faced by the local NHS is estimated to reach £512 million by 2020/21, which will be challenge for partner organisations across the 'footprint' area.

The Transformation and Strategy Director commented that more work will need to be done on the consolidation of acute care provision and also the consideration of the impact of demand on acute hospitals that border the footprint area and how such changes will affect Wolverhampton. The Transformation and Strategy Director commented on the pressure on the demand for neo-natal services and how these services can be funded in the future.

Robin Morrison, Healthwatch Wolverhampton, expressed similar concerns about the implications of the predicted budget shortfall and that the public do want to know how the savings will be achieved. At a recent public meeting 500 people met to consider the future of Staffordshire Hospital. The public were also concerned about the lack of information in the draft plan about the funding pressures in social care provision.

The Board discussed the major challenges of recruitment staff needed to deliver safe services - it was stated that the lead in time for training GPs is 10-15 years and there was a need for a national strategic manpower plan to meet the challenges, such as an ageing workforce and how to recruit staff to fill vacancies for specialist. There was concern about the demands on current staff who are working to deliver healthcare and how to recruit the estimated 5000 extra GPs that will be needed for by 2020.

The Board suggested that the BC STP should be presented to Health Scrutiny Panel for consideration. The plan will also be presented to Cabinet at some stage in the future.

### Resolved:

- 1. The Board comments on the BC STP to be included as part of the consultation on the draft document.
- 2. The Health Scrutiny Panel to be invited to consider proposals detailed in the BC STP.

### 10 Dementia and Care Closer to Home

David Watts, Service Director, Adult Social Care, introduced the report and gave an update on progress in meeting the six key objectives detailed in the Joint Dementia Strategy for Wolverhampton 2015-17. The Service Director advised the Board that it is estimated that 3,600 people are living with dementia in Wolverhampton and that public bodies are committed to making demonstrable improvement in enhancing their quality of life. The Service Director highlighted the range of work done which has led to an increase in diagnosis rates for dementia from 45 per cent to 65 per cent – the Government has set Councils a challenge to reach a diagnosis rate of 67 per cent.

#### [NOT PROTECTIVELY MARKED]

The Service Director commented on the range of initiatives linked to the six objectives since the strategy was launched. Linda Sanders, Strategic Director – People highlighted the work being done to develop three locality based hubs in Wolverhampton, following research by representatives of the Better Care dementia care work stream. The Strategic Group advised the Board that Wolverhampton was among the final three finalists to be considered for the award Dementia Friendly (City of the year award) by the Alzheimers Society's.

#### Resolved:

The Board agreed to note the progress and achievements in meeting the objectives detailed in the Joint Dementia Strategy for Wolverhampton 2015-2017.

### 11 HeadStart Phase 3 Programme and Grant Update

Kevin Pace, HeadStart Programme Manager, presented the report and gave a brief summary of the background to the successful bid for Phase 3 funding. Wolverhampton was invited to bid for the further funding to support the programme based on the previous success. The Board were advised that Wolverhampton was awarded £9.47 million for a five year programme of work.

The HeadStart Programme Manager explained that currently that staff are being recruited with the aim of establishing a multi-agency team and the work done with Wolverhampton University to evaluate the scheme. The HeadStart Programme Manager commented that young people had been involved in developing the programme — a group of young people have produced a short video which will be available on the website. The Board discussed the need to build the capacity of the voluntary and community sectors to support the work. Cllr Val Gibson, Cabinet Member for Children commented that the award is a really good news story for the Wolverhampton. The work of the programme has engaged people who are very positive about the plans. Helen Child, Third Sector Partnership, endorsed the comments and commented that the programme was a good example of partnership working.

The Board queried if other schools outside the four geographical areas detailed in the bid would be able to access the services. The HeadStart Programme Manager advised the Board that young people living outside the target area would not be able to access services as this was condition of accepting the funding. However, young people would be able to access other universal mental health services. This work is being supported by Public Health who are developing a needs analysis.

### Resolved:

The Board agreed to note the progress and welcomed the successful funding bid.

### 12 Wolverhampton Safeguarding Board Annual Reports 2015 – 2016

Alan Coe, Independent Chair Wolverhampton Safeguarding Board, introduced the report and explained that it is a statutory requirement for the Board to produce an annual report. The Independent Chair outlined highlighted examples of work done by the Board and the progress made to meet its responsibilities as detailed in the terms of reference and the importance of partnership working. The Independent Chair acknowledged the important contribution of City of Wolverhampton Council regulatory services – taxi and licensing of premises to raise awareness about safeguarding.

#### [NOT PROTECTIVELY MARKED]

The Board commented on whether the Safeguarding Board had the necessary resources to meet its responsibilities given the budgetary pressures on public and voluntary sector bodies. The Independent Chair explained how the work is funded. The Board welcomed the changes to the layout and content of the report.

#### Resolved:

The Board welcome the report and endorsed the recommendations.

## Wolverhampton Adult Safeguarding Board Annual Report 2015 -16 Resolved:

The Chair with the agreement of the Board agreed to defer discussion of the report, which was not included in the published papers, to the meeting on 15 February 2017.

### 14 Joint Strategic Needs Assessment Update

Ros Jervis, Service Director Public Health and Wellbeing, introduced the report and explained its purpose and how it will contribute to improving population health and wellbeing and reduce local health inequalities. The Service Director highlighted the important work of the JSNA steering group in engaging with a range of groups. The evidence detailed in the JSNA will be used to commission services during the next six months. The Service Director Public Health and Wellbeing invited comments from the Board on the draft.

### Resolved:

The Board agreed to note the report.